APPENDIX 1

TOWN OF MARKHAM - 2009 OPERATING BUDGET
Total Corporation (Excluding Waterworks & Building Standards)

Description	2008 Budget	2009 Budget	2009 Bud. vs. 2008 Bud. $ Incr./(Decr.)	% Change
Revenue				
TAX LEVIES	$105,078,908	$107,203,056	$2,124,148	2.0%
GRANTS-IN-LIEU OF TAXES	$1,205,444	$1,209,007	3,563	0.3%
GRANTS AND SUBSIDIES	$908,387	$917,447	9,060	1.0%
LICENCES & PERMITS	$1,278,200	$1,268,200	(10,000)	-0.8%
INTEREST & PENALTIES	$3,375,000	$3,375,000	-	0.0%
INCOME FROM INVESTMENTS	$11,634,636	$13,252,636	1,618,000	13.9%
FINES	$1,826,250	$1,886,250	60,000	3.3%
USER FEES & SERVICE CHARGES	$20,322,017	$20,410,879	88,862	0.4%
RENTALS	$5,766,088	$5,879,822	113,734	2.0%
SALES	$590,139	$661,072	70,933	12.0%
RECOVERIES & CONTRIBUTIONS	$1,265,520	$1,319,020	53,500	4.2%
OTHER INCOME	$4,790,813	$4,387,653	(403,160)	-8.4%
Total Revenues	**$158,041,402**	**$161,770,042**	**$3,728,640**	**2.4%**
Expenses				
SALARIES AND BENEFITS	$91,818,683	$93,807,701	$1,989,018	2.2%
PRINTING & OFFICE SUPPLIES	$728,176	$673,477	-$54,699	-7.5%
PURCHASES FOR RESALE	$283,462	$325,987	$42,525	15.0%
OPERATING MATERIALS & SUPPLIES	$4,052,003	$4,040,514	-$11,489	-0.3%
VEHICLE SUPPLIES	$1,309,449	$1,819,998	$510,549	39.0%
SMALL EQUIPMENT SUPPLIES	$14,291	$14,291	$0	0.0%
BOTANICAL SUPPLIES	$357,524	$291,614	-$65,910	-18.4%
CONSTRUCTION MATERIALS	$1,318,909	$1,289,847	-$29,062	-2.2%
UTILITIES	$4,611,429	$4,611,429	$0	0.0%
COMMUNICATIONS	$1,322,675	$1,440,267	$117,592	8.9%
TRAVEL EXPENSES	$458,083	$450,868	-$7,215	-1.6%
TRAINING	$759,308	$751,386	-$7,922	-1.0%
CONTRACTS & SERVICE AGREEMENTS	$6,502,641	$6,747,309	$244,668	3.8%
MAINT. & REPAIR-TIME/MATERIAL	$3,205,191	$3,510,139	$304,948	9.5%
RENTAL/LEASE	$762,577	$720,009	-$42,568	-5.6%
INSURANCE	$1,931,141	$2,147,918	$216,777	11.2%
PROFESSIONAL SERVICES	$2,184,952	$2,254,369	$69,417	3.2%
LICENCES, PERMITS, FEES	$643,563	$619,283	-$24,280	-3.8%
CREDIT CARD SERVICE CHARGES	$163,427	$163,973	$546	0.3%
PROMOTION & ADVERTISING	$1,385,101	$1,649,961	$264,860	19.1%
DISCRETIONARY COMMUNICATIONS	$236,398	$0	-$236,398	-100.0%
CONTRACTED MUNICIPAL SERVICES	$8,428,953	$8,853,971	$425,018	5.0%
OTHER PURCHASED SERVICES	$714,116	$705,616	-$8,500	-1.2%
OFFICE FURNISHINGS & EQUIPMENT	$14,310	$12,310	-$2,000	-14.0%
WRITE-OFFS	$447,424	$500,600	$53,176	11.9%
OTHER EXPENDITURES	$1,590,136	$1,965,549	$375,413	23.6%
TRANSFERS TO RESERVES	$22,797,480	$22,401,656	-$395,824	-1.7%
Total Expenditures	**$158,041,402**	**$161,770,042**	**$3,728,640**	**2.4%**
Net Expenditure (Revenue)	-	-	-	**0.0%**

(Excludes prior year surplus)

TOWN OF MARKHAM - 2009 CAPITAL BUDGET
Capital Summary by Commission

	2008 Budget	2009 Budget
Development Services		
Economic Development	550,000	350,000
Planning	2,234,600	2,758,600
Design	4,627,500	12,855,600
Engineering	27,555,890	47,830,400
Commissioner's Office	25,000	-
	$34,992,990	$63,794,600
CAO, Legal, HR & Strategic Initiatives		
Human Resources	200,000	180,000
Strategic Initiatives	182,000	250,000
CAO's Office	120,000	-
	$502,000	$430,000
Corporate Services	4,423,653	
Legislative Services	10,000	-
ITS	5,477,300	1,109,700
Financial Services	873,400	785,500
Corporate Communications	150,000	-
	$6,510,700	$1,895,200
Community & Fire Services		
Museum	2,771,000	77,700
Theatre	288,000	-
Arts Centre	55,000	2,599,400
Recreation/Library Construction	50,000,000	14,500,000
Fire	574,500	554,000
Recreation Services	2,512,500	2,518,400
Operations - Roads	7,887,500	8,285,500
Operations - Parks	2,971,300	1,786,600
Asset Management	5,571,900	4,457,600
Right-of-Way Assets	5,172,000	7,396,200
Operations - Fleet	1,804,300	1,548,500
Waste Management	95,000	155,000
Contracts & Utilities	315,200	-
Strategic Services	473,000	183,000
Library	120,000	172,400
Waterworks	8,433,000	7,260,000
	$89,044,200	$51,494,300
Total Capital Budget	$131,049,890	$117,614,100

TOWN OF MARKHAM - 2009 CAPITAL BUDGET
Sources of Funding

LIFE CYCLE REPLACEMENT & CAPITAL RESERVE		$19,879,145
DEVELOPMENT CHARGES (DCA)		$53,984,261
GAS TAX		$2,710,000
OTHER SOURCES		
Developers	9,980,500	
Waterworks Reserve	8,875,200	
Infrastructure Grant	8,125,993	
Road & Bridges Grant	3,295,097	
Facility Ramp-Up Reserve	1,700,000	
Varley Foundation	1,680,000	
Pre - DCA	1,571,720	
10% Non-DC Growth	1,300,000	
Markham Stouffville Hospital	1,300,000	
Region of York	956,334	
Closed Capital From Previous Years (Carry Forward)	878,300	
Roads Reserve	500,000	
GO Transit	375,000	
Development Fees	260,150	
Tennis Clubs	122,400	
Provincial Fire Services Grant	100,000	
Toronto & Region Conservation Authority	20,000	
TOTAL OTHER SOURCES		$41,040,694
TOTAL 2007 CAPITAL & OTHER PROGRAMS BUDGET		$117,614,100

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
	Development Services							
	Economic Development							
9052	China and India Economic Alliance & Investment Attraction	60,000	60,000					
9053	National Centre for Medical Device Devt and Special Projects	80,000	80,000					
9054	Economic Alliance and Twinning Program	30,000	30,000					
9056	Creative City Sector Program	20,000	20,000					
9354	ISCM/NCMDD Leasehold Improvements	160,000		160,000				
	TOTAL Economic Development	**350,000**	**190,000**	**160,000**				
	Planning							
	Directed Growth Strategy							
9057	Growth Management - Contract Staff	454,600			393,800		60,800	Carry Forward
9067	Growth Management Strategy and New Official Plan	250,000			250,000			
9074	Growth Management Strategy - Airport Constraints on Land Use	75,000			75,000			
9076	Growth M.S. - Community Infrastructure Capacity Review	75,000			75,000			
9079	Growth Management Strategy - Employment Lands - Phase 2	200,000			200,000			
9337	Growth Management Communications Program	100,000			100,000			
	Subtotal - Directed Growth Strategy	**1,154,600**			**1,093,800**		**60,800**	
9058	Annual Top Up - Markham Centre Advisory Group	9,500			8,550		950	Development Fees.
9059	Annual Top Up - Heritage Façade Improve/Sign Replacement	33,000					33,000	
9060	Annual Top Up - Environmental Planning Program	50,000			50,000			
9061	Annual Top Up - Zoning Program	55,000					55,000	Development Fees
9066	Sustainable Development Standards & Guidelines - Phase 2	200,000			200,000			
9068	Markham Centre - Finalize Streetscape Details	75,000			75,000			
9069	Markham Centre U.D. Guidelines - Built Form & Open Space	150,000			150,000			
9072	Annual Top Up - OMB Growth Related Hearings	44,000			39,600		4,400	
9342	Langstaff Master Plan - Contract Project Manager	112,500				112,500		
9349	Markham Centre - East Precinct Plan	150,000			150,000			
9355	Pathways & Trails and Bike Paths	725,000					725,000	Prov. Grant $605k & Gas Tax $120k
	TOTAL Planning	**2,758,600**			**1,766,950**	**112,500**	**879,150**	
	Design							
9083	Mattamy (Country Glen) Ltd - Developer Reimbursement	99,700			89,730		9,970	Prov. Grant
9085	Angus Glen Community Park - Construction Final Phase	4,430,300			3,987,270		443,030	Prov. Grant
9086	Warden Woods Woodlot Trail (Danbury Court)	95,900			86,310		9,590	Prov. Grant
9087	Cathedral Town Ltd. Developer Reimbursement - Cresent Park	126,400			113,760		12,640	Prov. Grant
9088	Leitchcroft (Times Galleria) Community Park - Construction	2,278,100			2,050,290		227,810	Prov. Grant
9089	Box Grove, South Village Neighbourhood Park - Construction	1,035,500			931,950		103,550	Prov. Grant
9090	Annual Top Up - Town Wide Public Art	85,000	60,000				25,000	Carry Forward

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
9332	Civic Centre - Interlocking Brick Replacement	530,000		280,100			249,900	Carry Forward
9348	Berczy Park - Lighting for Baseball Diamond	233,300			209,970		23,330	Prov. Grant
9350	SE Community Centre Park - Two Soccer Fields	1,275,300	34,530		1,147,770		93,000	Prov. Grant
9352	Berczy Park South - Final Phase	2,666,100	23,940		2,399,490		242,670	
	TOTAL Design	**12,855,600**	**118,470**	**280,100**	**11,016,540**	**0**	**1,440,490**	
	Engineering							
9288	Train Anti-Whistle Project	317,900	317,900					
9289	Traffic Control Signals	741,200			481,780		259,420	Pre-DCA
9290	Safe Streets Strategy	319,500	207,675		111,825			
9291	Intersection Improvements	872,000			566,800		305,200	Pre-DCA
9292	Traffic Operational Improvements	55,000	35,750		19,250			
9293	Traffic Studies	25,000	16,250		8,750			
9294	SWM Strategy 5 - SWM Facility Maintenance Manual	57,500					57,500	Pre-DCA
9295	SWM Strategy 4 - Aitken Circle SWM Pond Retrofit	482,000			96,400		385,600	Pre-DCA, ROY
9296	SWM Strategy 3 - Pomona Mills Restoration - Phase II	560,000			224,000		336,000	Prov. Grant
9298	Birchmount Road Extension - PH 1 (Additional EA)	494,000			494,000			
9299	SWM Strategy 2 - Town Wide Erosion Database	57,500			57,500			
9300	Rodick Road Extension - PH III (14th to Esna Park)	11,731,000			11,731,000			
9301	Illumination Requests	1,500,000			1,215,000		285,000	Pre-DCA
9302	Sidewalk Requests	2,000,000			1,480,000		520,000	Pre-DCA
9303	Hagerman Diamond - Municipal Services Relocation	1,000,000					1,000,000	Prov. Grant
9304	Highway 7 SWM Pond #2	336,000				336,000		
9305	Highway 7 Sanitary Sewer - Village Parkway to YDSS	5,405,000				5,405,000		
9307	Miller Road Reconstruction - Woodbine to Rodick Road	200,000			200,000			
9309	Village Parkway Reconstruction - Hwy 7 to Landmark	34,500				34,500		
9310	Woodbine By-Pass, Phase 2B and 3	3,977,500				3,977,500		
9311	Engineering Studies - Peer Review	115,000				115,000		
9312	Rodick Road Extension - PH II (Miller to 14th Ave.)	600,000			600,000			
9314	Main Street, Markham Reconstruction - Phase 1 EA	100,000			100,000			
9315	Highway 404 Ramp Extension at Elgin Mills Road	550,000			550,000			
9316	Highway 404 Ramp Extension at Major Mackenzie Drive	526,500			526,500			
9317	Highway 404 Ramp Extension at Hwy 7	550,000			550,000			
9318	Highway 404 Mid-block Crossing, North of Hwy 7 (Design)	250,000			83,333		166,667	Richmond Hill, ROY
9319	Highway 404 Mid-block Crossing, North of Hwy 7 (PA)	448,000			149,333		298,667	Richmond Hill, ROY
9320	Enterprise Drive - PH II Construction	7,825,000			7,825,000			
9324	Growth Management Strategy - Servicing Study	534,300			534,300			

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
9325	Main Street, Unionville, South of Hwy 7	3,696,000					3,696,000	Waterworks $1.2M, Prov. Grant $2.5M
9327	Old Kennedy Improvements - Steeles Avenue to Denison Street	75,000			75,000			
9328	Parking Management Program	300,000	90,000		210,000			
9329	Transportation Demand Management	280,000			280,000			
9346	Miller Avenue Feasibility Study - Birchmount to Kennedy	40,000			40,000			
9347	Markham Transportation Strategic Plan	55,000			55,000			
9351	Road to Southeast Community Centre (Karachi Drive)	1,720,000					1,720,000	Prov. Grant
	TOTAL Engineering	**47,830,400**	**667,575**		**28,264,771**	**9,868,000**	**9,030,054**	
	TOTAL Development Services	**63,794,600**	**976,045**	**440,100**	**41,048,261**	**9,980,500**	**11,349,694**	

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
	CAO, Legal, HR, & Strategic Initiatives							
	Human Resources							
9000	Diversity Initiative - External Consultant	50,000	50,000					
9001	Project Management Certification	20,000	2,000		18,000			
9002	Legislatively Mandated Accessibility Training	60,000	60,000					
9003	Diversity Initiative - Diversity Competence Training	50,000	50,000					
	TOTAL Human Resources	**180,000**	**162,000**		**18,000**			
	Strategic Initiatives							
9345	Green Print Community Sustainability Plan	250,000	100,000				150,000	Gas Tax
	TOTAL Strategic Initiatives	**250,000**	**100,000**				**150,000**	
	TOTAL CAO, Legal, HR, & Strategic Initiatives	**430,000**	**262,000**		**18,000**		**150,000**	

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
	Corporate Services							
	ITS (requesting department in brackets)							
9012	Backflow Prevention Management System (**Waterworks**)	57,800					57,800	Waterworks
9020	Job Costing System/Module (**Finance**)	70,000	70,000					
9023	Point of Sale Terminals (**Finance**)	38,900	38,900					
9032	QMS Management Software (**Waterworks**)	50,000					50,000	Waterworks
9035	Building Inspection Mobile Hardware (**Building Standards**)	130,000					130,000	Dev Fees.
9036	Antennae and Radio for Back-Up EOC (**Fire**)	7,000	7,000					
9043	Rugged Laptop for Operations Fleet Management (**Operations**)	10,000	10,000					
9045	MFD Lease Conversion (**Building Standards**)	18,000					18,000	Dev Fees
9046	MPL - 3M Equipment Replacement (**Library**)	95,000		95,000				
9047	Replacement MFD (**Building Standards**)	3,000					3,000	Dev Fees.
9326	ITS Core Base Architecture	50,000	15,000	35,000				
9339	Information Management Implementation	100,000	100,000					
9340	Wireless Data & Voice Communication Strategy Implementation	480,000	480,000					
	TOTAL ITS	**1,109,700**	**720,900**	**130,000**			**258,800**	
	Financial Services							
9049	Public Sector Accounting Board (PSAB)	200,000	172,600				27,400	Waterworks, Dev Fees
9050	2009 DC & Project Management - Growth Projects	510,500			510,500			
9051	Growth Strategy Fiscal Impact	75,000	7,500		67,500			
	TOTAL Financial Services	**785,500**	**180,100**		**578,000**		**27,400**	
	TOTAL Corporate Services	**1,895,200**	**901,000**	**130,000**	**578,000**		**286,200**	

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
	Community & Fire Services							
	Museum							
9092	Museum Exhibits	15,000	15,000					
9093	Museum Artifact Restoration	15,000	15,000					
9094	Museum Historical Building and Preservation Program	47,700		47,700				
	TOTAL Museum	**77,700**	**30,000**	**47,700**				
	Arts Centres							
9098	Varley Art Gallery Expansion Project	2,580,000					2,580,000	Varley-McKay Foundation & Infrastructure Grant
9099	Arts Centre Exterior Signage Replacement	19,400		13,400			6,000	Carry Forward
	TOTAL Arts Centres	**2,599,400**		**13,400**			**2,586,000**	
	Recreation & Library Construction							
9102	East Markham C.C. - Budget uplift	14,500,000			11,900,000		2,600,000	Non-DC Growth & Markham-Stouffville Hospital
	TOTAL Recreation & Library Construction	**14,500,000**			**11,900,000**		**2,600,000**	
	Fire & Emergency Services							
9106	Firefighter Tools and Equipment	104,000		104,000				
9107	Cornell Fire Station - Design & Construction	350,000			350,000			
9111	Special Responses	100,000					100,000	2005 Prov. Grant
	TOTAL Fire & Emergency Services	**554,000**		**104,000**	**350,000**		**100,000**	
	Recreation Services							
9113	Markham C.C. - Carpet Replacement	10,000		10,000				
9114	Senior Centre - Vinyl Tile Replacement	22,000		22,000				
9115	Rouge River C.C. - Interior Painting	9,800		9,800				
9116	Mt. Joy - Overhead Lighting & Panel Replacement	10,000		10,000				
9117	Mt. Joy - Exterior Grading	35,000		35,000				
9118	Mt. Joy - Upper Lobby/Snack Bar Flooring	10,000		10,000				
9121	Rouge River C.C. - Window Replacement	14,000		14,000				
9122	Rouge River C.C. - Water Tank Removal	7,500		7,500				
9123	Milliken Mills C.C. - Refrigeration Compressors	60,000		60,000				
9124	Mt. Joy - Sprinkler Replacement	125,000		125,000				
9125	Annual - Table and Chair Replacement Program	43,800		43,800				
9126	Annual - Fitness Equipment Replacement Program	83,700		83,700				
9127	Annual - Program Equipment Replacement Program	37,700		37,700				
9129	Annual - Aquatic Equipment Replacement Program	49,400		49,400				

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
9130	Annual - Automatic External Defibrillation Program	10,800		10,800				
9131	Angus Glen - Rink Board Refacing	30,000		30,000				
9132	Milliken Mills C.C. - Hall Divider	50,000		50,000				
9133	Milliken Mills C.C. - Main Hall Kitchen Equipment Replacement	25,000		25,000				
9134	Milliken Mills C.C. - (Arena) Basketball Nets	27,000	27,000					
9135	Milliken Mills C.C. - Snow Removal Equipment	25,000		25,000				
9136	Milliken Mills C.C. - Soccer Dome - Field Replacement	250,000		250,000				
9138	Crosby Arena - Brick Repairs	12,000		12,000				
9139	Crosby Arena - Floorboards & Refrig. Equipment Replacement	800,000		800,000				
9140	Crosby Arena - Exterior Painting	35,000		35,000				
9142	Warden House - Exterior Painting	7,600		7,600				
9143	Armadale C.C. - Building Automation System Replacement	42,000		42,000				
9144	Armadale C.C. - Millwork Replacement	61,000		61,000				
9145	Armadale C.C. - Gym Curtain/Basketball Backboard Replacement	25,000		25,000				
9146	Milliken Mills C.C. - Floorscrubber	24,000		24,000				
9147	Centennial C.C. - Swim Lift	8,500		8,500				
9148	Thornhill C.C. - Seniors Centre Repairs	24,000		24,000				
9149	Clatworthy Arena - Counter Restoration	10,000		10,000				
9151	Recreation Facilities - Pool Sanitization upgrade	133,100	133,100					
9153	Recreation Services - Community Safety Plan	75,000	75,000					
9154	Markham C.C. - Dry Sprinkler Valve Replacement	6,000		6,000				
9155	Centennial C.C. - Lifeguard Chair Replacement	8,500		8,500				
9156	Markham C.C. - Water Heater Replacement	15,000		15,000				
9157	Clatworthy Arena - Refrigeration Electrical Panel Replacement	30,000		30,000				
9158	Clatworthy Arena - Interior Painting	12,000		12,000				
9159	Thornhill C.C. - Security System Replacement	18,000		18,000				
9160	Thornhill C.C. - Floor Resanding	19,000		19,000				
9161	Thornhill C.C. - DWH Storage Tank Replacement	14,000		14,000				
9162	Thornhill C.C. - Rink Beam Repair - Low E Ceiling Replacement	165,000					165,000	Prov. Grant
9163	Centennial C.C. - Squash Court #3 Flooring Replacement	8,000		8,000				
9164	Markham Green - Well Extension	30,000		30,000				
	TOTAL Recreation Services	**2,518,400**	**235,100**	**2,118,300**			**165,000**	
	Operations - Roads							
9165	Route & Seal - Annual Program	81,600		81,600				
9166	Asphalt Resurfacing - Annual Program	5,824,400		5,824,400				
9167	Boulevard Repairs - Annual Program	52,000		52,000				
9168	Emergency Repairs - Annual Program	104,000		104,000				
9169	Traffic Signals Upgrades - Annual Program	112,400		112,400				
9170	Localized Repairs - Curb & Sidewalk - Annual Program	520,200		520,200				
9171	Parking Lots	506,100		261,100			245,000	Carry Forward

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
9173	Milne Park Road Paving	150,000		100,000			50,000	Carry Forward
9174	Retaining Walls - Annual Program	71,400		71,400				
9175	Secondary Road Works - Annual Program	500,000					500,000	Secondary Roads
9176	Storm Sewer Inspection - Annual Program	104,000		104,000				
9177	Storm Water Retention Pond Maintenance - Annual Program	51,000		51,000				
9179	Upgraded Guiderail Installation - Annual Program	41,600		41,600				
9180	Salt Management Implementation - Annual Program	30,000	30,000					
9181	Entrance Feature Rehabilitation	106,800		31,200			75,600	Carry Forward
9182	Railway Crossing Improvements - 14th Ave. West of Alden	30,000		30,000				
	TOTAL Operations - Roads	**8,285,500**	**30,000**	**7,384,900**			**870,600**	
	Operations - Parks							
	Trees for Tomorrow							
9188	Replacement of Boulevard/Park Trees - Annual Program	153,000		153,000				
9191	New Tree Planting in Parks - Annual Program	20,000	20,000					
9201	Markham Trees for Tomorrow - Year 3	250,000	250,000					
	Subtotal - Trees for Tomorrow	**423,000**	**270,000**	**153,000**				
9184	Enhanced Cultural Practices - Year 3 of 5	100,000	100,000					
9185	Playstructure & Safety Resurfacing - Annual Program	212,200		212,200				
9186	Paving Pathways & Facilities - Annual Program	106,100		106,100				
9187	TRCA 50/50 Community Projects	40,000	20,000				20,000	TRCA
9189	Electrical & Cabling - Annual Program	81,600		81,600				
9190	Adopt-a-Park and Colour Your Corner - Annual Program	15,000					15,000	Carry Forward
9193	Volunteer Ice Rink - Annual Program	30,000					30,000	Carry Forward
9194	Court Resurfacing/Reconstruction - Annual Program	448,800		326,400			122,400	Tennis Clubs.
9195	Sportsfield Maintenance & Reconstruction - Annual Program	116,700		116,700				
9196	Dog Off Leash Area Fencing - Annual Program	40,000					40,000	Carry Forward
9199	Floodlights Replacement - Annual Program	45,900		45,900				
9200	Town Park Furniture/Amenities - Annual Program	127,300		127,300				
	TOTAL Operations - Parks	**1,786,600**	**390,000**	**1,169,200**			**227,400**	
	Facility Assets							
9202	Library Facility Improvements	141,200		141,200				
9203	Bird Collision Study & Implementation	50,000	5,000		45,000			
9206	Fire Facility Improvements	65,100		65,100				
9207	Operations Facilities Improvements	112,800		112,800				
9208	Roofing Maintenance & Structural Adequacy - Annual Program	83,300		83,300				
9209	Roofing Replacement Projects - Annual Program	368,400		368,400				
9210	Satellite Community Centre Improvements - Annual Program	181,000	30,000	151,000				
9211	Accessibility Annual Program	230,000		100,000			130,000	Prov. Grant
9212	Other Facility Improvements - Annual Program	220,000		220,000				

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
9214	Civic Centre Improvements - Annual Program	207,100		207,100				
9216	Building Backflow Prevention	75,000	75,000					
9218	Corporate Accommodation - Annual Program	2,000,000		300,000			1,700,000	$1.7M Ramp Up Reserve
9219	Permanent Public Washrooms	200,000					200,000	Prov. Grant
9222	Centennial C.C. - Green Technology Upgrades	110,000					110,000	Gas Tax
9223	Building Condition Audits - Annual Program	83,700		83,700				
9341	Civic Centre Conversion to MDE Connection	330,000					330,000	Gas Tax
	TOTAL Facility Assets	**4,457,600**	**110,000**	**1,832,600**	**45,000**		**2,470,000**	
	Right-of-Way Assets							
9225	Structures Inspection - Annual Program	51,000		51,000				
9226	Bridge Improvement - Main Street Markham S of Hwy 7 (B25)	1,248,500					1,248,500	Prov. Grant
9227	Culvert Improvement - Steelcase Rd W, S of John (C01 & C01A)	704,000		704,000				
9228	Illumination Requests & Upgrading - Annual Program	80,000	36,000				44,000	Carry Forward
9229	Pedestrian Bridge Improvement - Summerdale Park (P26)	21,300		21,300				
9230	Pedestrian Bridge Improvement - Toogood Pond (P27)	12,000		12,000				
9231	Pedestrian Bridge Improvement - Toogood Pond (P28)	12,000		12,000				
9232	Bullock Widening @ McCowan - Construction - Centennial turn	1,000,000					1,000,000	GO $375k, ROY $150k, Prov. Grant $475k
9233	Pedestrian Bridge Improvement - Toogood Pond (P29)	14,000		14,000				
9234	Culvert Improvement - Applecreek Blvd E of Woodbine (C05)	120,700		120,700				
9235	PowerStream - Streetlight Replacement - Annual Program	50,000	13,000				37,000	Carry Forward
9236	Survey Monument Replacements - Annual Program	26,000		26,000				
9237	Storm Sewer Pipe Rehabilitation	200,000		200,000				
9238	Streetlight Replacement Program/Inventory/Condition	205,700		205,700				
9239	Glynwood Surcharge Sewer Construction	1,100,000					1,100,000	Glynwood, ROY $100k, Prov. Grant $1M
9240	Storm Water Management - Pond Inspection	51,000		51,000				
9241	Storm Water Management - Pond Maintenance (ID#10)	500,000		500,000				
9330	Thornhill Storm Sewers Upgrades	2,000,000					2,000,000	Gas Tax
	TOTAL Right-of-Way Assets	**7,396,200**	**49,000**	**1,917,700**			**5,429,500**	

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
	Operations - Fleet							
9244	Corporate Fleet Replacement - Annual Program	1,139,100		1,139,100				
9245	Waterworks - Fleet Replacement - Annual Program	275,800					275,800	Waterworks
9246	New Equipment - Enhanced Cultural Practices - Year 3	100,000	100,000					
9247	Corporate Fleet Refurbishing - Annual Program	33,600		33,600				
	TOTAL Operations - Fleet	**1,548,500**	**100,000**	**1,172,700**			**275,800**	
	Waste Management							
9248	Multi-Residential Organics Program Roll-Out - Phase 3 of 5	25,000	25,000					
9249	Community Mailbox Recycling	50,000	50,000					
9250	Mission Green @ Work	50,000	50,000					
9251	Special Events Recycling	30,000	30,000					
	TOTAL Waste Management	**155,000**	**155,000**					
	Strategic Services							
9252	Annual Top Up - MESF Reserve	183,000	183,000					
	TOTAL Strategic Services	**183,000**	**183,000**					
	Markham Public Library							
9254	Replace Shelving - Annual Program	61,200		61,200				
9255	Replace Furniture and Equipment - Annual	61,200		61,200				
9259	Milliken Mills Library Feasibility Study	50,000	5,000		45,000			
	TOTAL Library	**172,400**	**5,000**	**122,400**	**45,000**			

TOWN OF MARKHAM
2009 CAPITAL and OTHER PROGRAMS BUDGET
by Department

#	Project Description	Total	Operating Budget Funded	Life Cycle	DC - Reserve	DC - Developer	Other	Description Of Other Funding
Waterworks								
9264	Sanitary Sewer Construction/Replacement Design for 2010	100,000					100,000	Waterworks
9265	Watermain Construction Design (for 2010 Program)	100,000					100,000	Waterworks
9266	Permanent Flow Monitoring Stations	30,000					30,000	Waterworks
9267	Inflow/Infiltration	260,000					260,000	Waterworks
9268	Sanitary Sewer Collection System Hydraulic Modeling	50,000					50,000	Waterworks
9269	Water Distribution System Hydraulic Modeling	30,000					30,000	Waterworks
9270	Waterworks Process Control System (PCS)	80,000					80,000	Waterworks
9273	Water-Related Improvements & Equipment	55,000					55,000	Waterworks
9276	Watermain Construction and Replacement Program	2,495,000					2,495,000	Waterworks
9278	Sanitary Sewer Construction/Replacement Program	250,000					250,000	Waterworks
9279	Sanitary Trunk Sewer Zoom Inspection	60,000					60,000	Waterworks
9281	SDWA QMS Implementation & Maintenance	300,000					300,000	Waterworks
9282	Sewer System Upgrade/Rehabilitation Program	1,300,000					1,300,000	Waterworks
9284	Water Meter Replacement/Upgrade Program	450,000					450,000	Waterworks
9285	Cement Relining of Iron Watermains Program	1,200,000					1,200,000	Waterworks
9286	Cathodic Protection of Iron Watermains	450,000					450,000	Waterworks
9287	As-Built Mobile	50,000					50,000	Waterworks
	TOTAL Waterworks	**7,260,000**					**7,260,000**	
	TOTAL Community & Fire Services	**51,494,300**	**1,287,100**	**15,882,900**	**12,340,000**	**0**	**21,984,300**	
	REPORT TOTALS	**117,614,100**	**3,426,145**	**16,453,000**	**53,984,261**	**9,980,500**	**33,770,194**	

APPENDIX 4

TOWN OF MARKHAM - 2009 OPERATING BUDGET

Waterworks Consolidated

Description	2008 Budget	2009 Budget	2009 Bud. vs. 2008 Bud. $ Incr./(Decr.)	% Change
Revenue				
BILLINGS	$58,828,097	$63,710,839	$4,882,742	8.3%
USER FEES & SERVICE CHARGES	$262,940	$427,000	$164,060	62.4%
SALES	$126,000	$126,000	$0	0.0%
RECOVERIES & CONTRIBUTIONS	$3,000	$3,000	$0	0.0%
TRANSFERS FROM RESERVES	$46,080	$0	-$46,080	0.0%
Total Revenues	**$59,266,117**	**$64,266,839**	**$5,000,722**	**8.4%**
Expenses				
SALARIES AND BENEFITS	$5,158,261	$5,142,895	-$15,366	-0.3%
PRINTING & OFFICE SUPPLIES	$43,019	$33,019	-$10,000	-23.2%
OPERATING MATERIALS & SUPPLIES	$104,761	$104,761	$0	0.0%
CONSTRUCTION MATERIALS	$537,620	$581,191	$43,571	8.1%
UTILITIES	$43,477	$35,805	-$7,672	-17.6%
COMMUNICATIONS	$41,244	$39,744	-$1,500	-3.6%
TRAVEL EXPENSES	$41,500	$47,500	$6,000	14.5%
TRAINING	$58,630	$56,130	-$2,500	-4.3%
CONTRACTS & SERVICE AGREEMENTS	$4,839,400	$5,223,628	$384,228	7.9%
MAINT. & REPAIR-TIME/MATERIAL	$260,342	$367,880	$107,538	41.3%
RENTAL/LEASE	$35,099	$17,099	-$18,000	-51.3%
PROFESSIONAL SERVICES	$213,034	$133,034	-$80,000	-37.6%
LICENCES, PERMITS, FEES	$17,260	$17,260	$0	0.0%
PROMOTION & ADVERTISING	$8,000	$8,000	$0	0.0%
CONTRACTED MUNICIPAL SERVICES	$39,354,109	$42,175,953	$2,821,844	7.2%
OTHER PURCHASED SERVICES	$210,921	$232,013	$21,092	10.0%
WRITE-OFFS	$73,353	$88,614	$15,261	20.8%
TRANSFERS TO RESERVES	$8,226,087	$9,962,313	$1,736,226	21.1%
Total Expenses	**$59,266,117**	**$64,266,839**	**$5,000,722**	**8.4%**
Net Expenditures/ (Revenue)	-	-	-	**0.0%**

TOWN OF MARKHAM - 2009 OPERATING BUDGET
Building Standards Consolidated

Description	2008 Budget	2009 Budget	2009 Bud. vs. 2008 Bud. $ Incr./(Decr.)	% Change
Revenue				
LICENCES & PERMITS	$6,959,411	$6,934,443	-$24,968	-0.4%
USER FEES & SERVICE CHARGES	$92,000	36,120	-$55,880	-60.7%
Total Revenues	**$7,051,411**	**$6,970,563**	**($80,848)**	**-1.1%**
Expenses				
SALARIES AND BENEFITS	$4,985,311	$5,094,587	$109,276	2.2%
PRINTING & OFFICE SUPPLIES	$53,708	$53,708	$0	0.0%
OPERATING MATERIALS & SUPPLIES	$14,604	$14,604	$0	0.0%
COMMUNICATIONS	$23,893	$23,893	$0	0.0%
TRAVEL EXPENSES	$9,006	$9,006	$0	0.0%
TRAINING	$27,476	$27,476	$0	0.0%
CONTRACTS SERVICES AGREEMENTS	$2,083,239	$2,081,104	-$2,135	-0.1%
MAINT.& REPAIR - TIME & MATERIAL	$235	$235	$0	0.0%
RENTAL/LEASE	$6,214	$6,214	$0	0.0%
PROFESSIONAL SERVICES	$5,971	$5,971	$0	0.0%
LICENCES, PERMITS, FEES	$14,165	$14,165	$0	0.0%
PROMOTION & ADVERTISING	$6,311	$6,311	$0	0.0%
TRANSFERS TO RESERVES	-$178,722	-$375,135	-$196,413	109.9%
Total Expenses	**$7,051,411**	**$6,970,563**	**($80,848)**	**-1.1%**
Net Expenditures/ (Revenue)	-	-	-	**0.0%**


2009 Budget
February 4, 2009
Public Information Meeting

Agenda

- Welcome – Mayor & Budget Chief
- Budget Presentation
  - Budget Process, Budget Summary & Fiscal Scan
  - Excellence through Efficiency & Effectiveness (E3)
  - 2009 Proposed Budget
    - Capital
    - Building Services
    - Waterworks
    - Operating
  - Assessment and Property Taxes
  - Tax Rate Comparison to Other Municipalities
  - 2009 Budget Summary Highlights
- Questions & Comments

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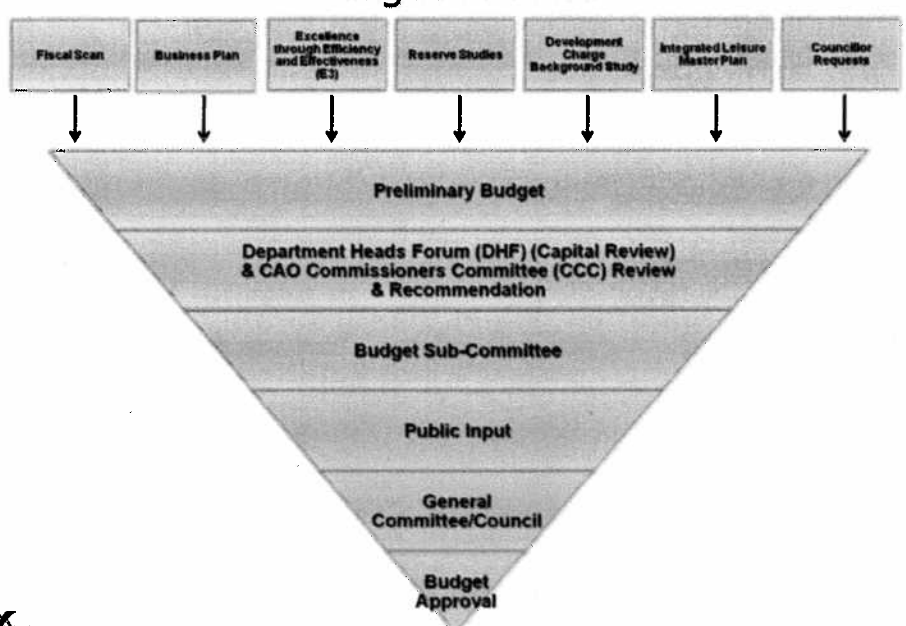
Budget Process



2009 Budget Process

Capital Budget

May	➢Department Capital submissions to Finance
June	➢Department Heads Forum (DHF) Capital Project review & prioritization meetings. Provide recommendation to CAO, Commissioners Committee (CCC)
October	➢CCC review & discussion of proposed Capital

Operating Budget

September	➢Business Plan submissions from Departments ➢Department business plan presentation to CCC ➢Finance review of the base Operating Budget ➢CCC review & discussion of business plans and the proposed Operating Budget

October	➢Final CCC review of the Operating & Capital Budgets & recommendation to present to Budget Sub-Committee

MARKHAM

Slide 4

2009 Budget Process (cont'd)

Eight Budget Sub-Committee Meetings held in 2008/2009:

1. October 27, 2008
2. November 3, 2008
3. November 24, 2008
4. December 1, 2008
5. December 8, 2008
6. January 12, 2009
7. January 19, 2009
8. January 26, 2009

January 26, 2009	General Committee – Recommended Budget to be presented at the Public Information Meeting
February 4, 2009	Public Information Meeting

Next Steps:

February 9, 2009	General Committee – Feedback from the Public Information meeting and recommend Budget to Council
February 10, 2009	Presentation of Budget to Council for approval

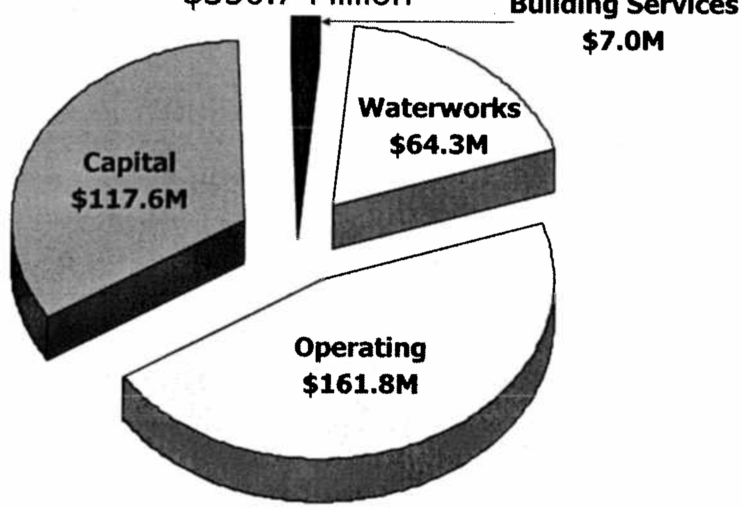
MARKHAM

Slide 5

2009 Budget Summary

Total Budget Recommended for Approval

$350.7 Million



MARKHAM

Fiscal Scan

Wage Settlements	Municipal Service Contracts	Infrastructure
Growth	Provincial Legislation	Economic Trends

MARKHAM

Fiscal Scan

($ in Millions)

Wage Settlements	Municipal Service Contracts	Infrastructure	Growth	Provincial Legislation	Economic Trends

- CUPE/COLA approved wage settlement 3.0% (expires March 31, 2010)
- MPFFA (Fire) provision for wage settlement to be negotiated (expired December 31, 2008)
- Grid movements and annualization of salaries

Total: **$2.9M**

MARKHAM

Fiscal Scan

($ in Millions)

Wage Settlements	Municipal Service Contracts	Infrastructure	Growth	Provincial Legislation	Economic Trends

- Price escalations on multi-year contracts and contract renewals – higher costs provided for:
  - Winter maintenance
  - Parks, roads maintenance supplies
  - Fleet – Fuel
  - Waste collection contract linked to Consumer Price Index (CPI) & fuel escalation
  - Electricity & maintenance for existing street lights
- Final phase-in of insurance increase
- Utilities – Remain at the 2008 level

Total: **$1.7M**

MARKHAM

Fiscal Scan
($ in Millions)

Wage Settlements	Municipal Service Contracts	Infrastructure	Growth	Provincial Legislation	Economic Trends

- Life Cycle Reserve Study was approved by Council in 2005. Reserve study has since been updated annually to adjust for new assets and price changes. Last update was done in Spring 2008.
- The objective of the Reserve Study is to ensure that there is adequate funding for the rehabilitation and replacement of known assets for the next 25 years. This is updated annually to ensure all assets are accounted for.
- The 2008 Reserve Study Update identified sufficient funding for the next 25 years with the inclusion of storm water management (SWM) ponds maintenance of approximately $40M.

MARKHAM

Fiscal Scan
($ in Millions)

Wage Settlements	Municipal Service Contracts	Infrastructure	Growth	Provincial Legislation	Economic Trends

- $1.4M increase in costs related to:
  - 2% increase in tonnage – waste collection
  - 50 additional km's of road – maintenance, street & catchbasin cleaning
  - 800 new street lights to power, maintain & repair
  - 27 Additional ha's of Parks – park maintenance
  - Maintenance & repair costs associated with Town owned facilities
  - Annual additional $0.5M contribution to capital program
- $0.4M Personnel Ramp-up increase related to new facilities
  - Cornell Fire Station (Year 1)
  - Next Library/Recreation Facility (Year 1)
- $0.2M Ramp-up for the Canadian Sports Institute Ontario – 10% non-growth portion (Year 1)

Total: **$2.0M**

MARKHAM

Fiscal Scan

Wage Settlements	Municipal Service Contracts	Infrastructure	Growth	Provincial Legislation	Economic Trends

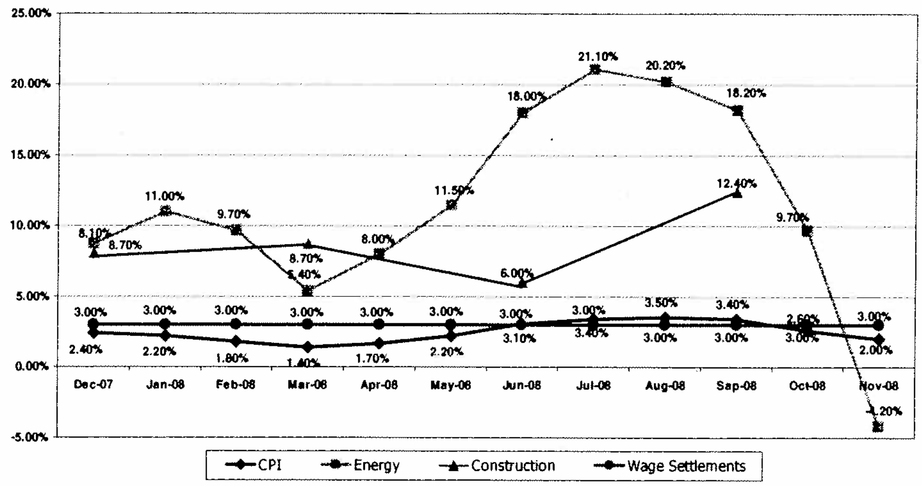
- **Public Sector Accounting Board (PSAB)**
  - New reporting requirements on Tangible Capital Assets effective January 1, 2009. Impact of accounting for depreciation on tangible capital assets currently being developed by staff
- **Directed Growth Strategy**
  - Municipal Official Plans must be brought into conformity with the Provincial Growth Plan for the Greater Golden Horseshoe by June 16, 2009
  - With sufficient resources applied, staff anticipate that a comprehensive Growth Management Strategy will be presented to Council for endorsement prior to or very near the deadline
- **Development Charges**
  - Update of the Soft Services By-Law to be completed by 1st quarter of 2009. The Hard Services By-Law was updated in 2008.
- **Accessibility**
  - Compliance with the Customer Service Standard Act by January 1, 2010. Audit of Town facilities & staff training to ensure compliance with legislative requirements
- **Safe Drinking Water Act**
  - Compliance with the requirement to apply for a Municipal Drinking Water License by February 1, 2009. The implementation of the Quality Management System will be continued in 2009. In addition, the submission of a financial plan is required within one year following the issuance of the license.

Fiscal Scan

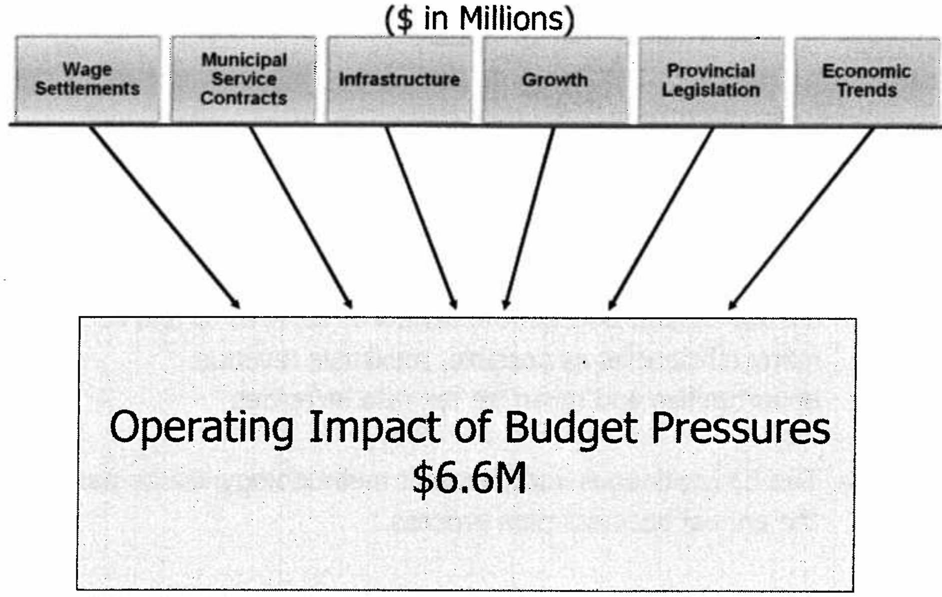
Wage Settlements	Municipal Service Contracts	Infrastructure	Growth	Provincial Legislation	Economic Trends

- Inflation:
  - 2.0% CPI, Canada, All Items (November 07 to November 08)
  - 2.1% CPI, Ontario, All Items (November 07 to November 08)
  - -4.2% Energy Index (November 07 to November 08)
  - 12.4% Construction Index (September 07 to September 08)
- Stock Market indexes continue to drop (over 1 year period – Jan 14)
  - TSX 34.3% decrease
  - Dow 35.0% decrease
- Canadian residential sales are down by 12.8% (over 1 year period - October)
- Job loss in Ontario 7,700 (November 2008 to December 2008) and 51,800 (over 1 year period – December)
- Fluctuating gasoline prices with the record level of surpassing $1.38/litre in September 2008 and recently trending down to the $0.80/litre level

Fiscal Scan
Other Indices Impacting the Town



Fiscal Scan
($ in Millions)



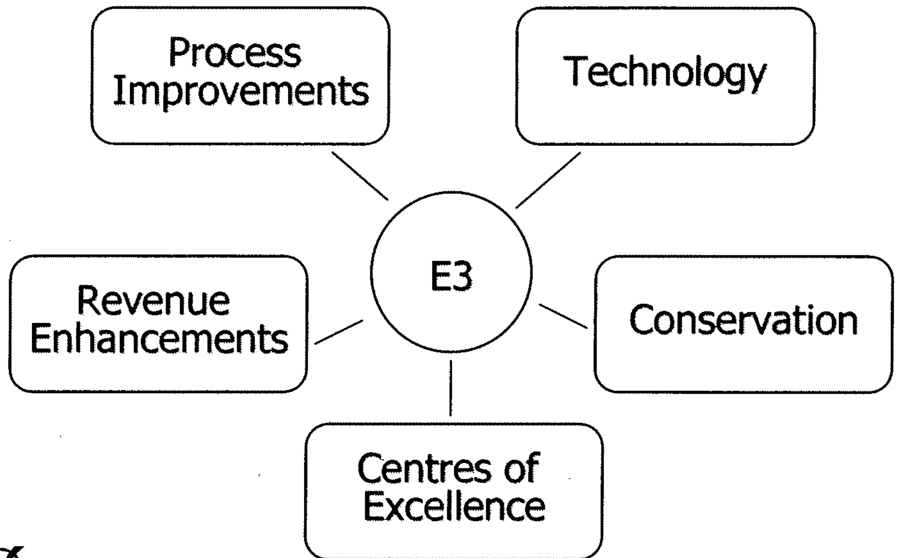
Excellence through Efficiency and Effectiveness (E3)

- The Town of Markham is well recognized as a municipal leader in fiscal responsibility and providing excellent service
- With the commitment to demonstrate improvements with a sustained focus on quality and wellness, the Mayor & members of Council championed the idea to look for a sustainable process to deliver the lowest possible tax increases in the years ahead
- This vision was initiated by Council prior to the major economic downturn in the fall of 2008

Excellence through Efficiency and Effectiveness (E3)

- In an effort to achieve this vision, the project "Excellence through Efficiency & Effectiveness" (E3) was launched in March 2008 and endorsed by Council in June 2008
- The E3 project involves a corporate wide business transformation through the review of services to find as many efficiencies as possible, maximize revenue opportunities and minimize tax rate increases
- The E3 continuous improvement methodology will be part of the annual business plan process

Excellence through Efficiency and Effectiveness (E3)



Excellence through Efficiency and Effectiveness (E3)

Process Improvements

- Refresh business unit process mapping to eliminate redundancies and unnecessary tasks
- Review service models and service levels to determine if adjustments can, or should, be made
- Some initiatives include:
  - **Make It Happen Task Force**
    - Review development approval processes, related conditions and agreements, and building permits
    - Benefits include increase in delegated approvals, standardize and codify requirements
  - Review of actual expenditures and adjust budgets accordingly without impact to service levels
  - Defer (where appropriate) and/or identify alternative funding for both the Operating and Capital budgets

Excellence through Efficiency and Effectiveness (E3)

Technology

- Explore opportunities for cost avoidance through the use of technology or other solutions
- Some initiatives include:
  - **Winter Road Guide & Map and the Parks & Pathways Map**
    - Available on-line from the Town of Markham's website to reduce printing and production costs
  - **Portal**
    - Provides e-government services through the implementation of an internet/intranet portal for use by the residents, businesses and Town staff
    - Benefits include reduction of paper-based forms, processes in favour of online interaction and transactions, providing a single point of access to Town's services
    - Awarded the contract for Phase 1 implementation

Excellence through Efficiency and Effectiveness (E3)

Technology (continued)

- **Automatic Vehicle Locators**
  - Assist in monitoring and managing fuel consumption
- **Smart Send** (Pilot project by the Building Standards department)
  - Integrate the scanning functionality from the multi-functional devices with the existing server software
  - Benefits include moving towards a paperless office, higher security of documents, less manual handling of documents and less storage requirement
- **Electronic Reporting**
  - Improve tracking of committee reports
  - Electronic signoff of reports

Excellence through Efficiency and Effectiveness (E3)

Conservation

- Promotes the culture of conservation
- Some initiatives include:
  - **Corporate Policy**
    - Development of a corporate energy policy and action plan
  - **Waste Collection**
    - Redesigned a 2-year collection schedule to save printing, production and distribution costs and be environmentally supportive

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Excellence through Efficiency and Effectiveness (E3)

Centres of Excellence

- Examined organizational structures both within business units and across commissions to create new synergies
- Increased efficiency by consolidating and reducing reporting levels
- Implemented a new part-time compensation grid to ensure equitable pay practice across the organization

MARKHAM

Excellence through Efficiency and Effectiveness (E3)

Revenue Enhancements

- Some initiatives include:
  - Increase sponsorship/advertising revenues
  - Achieve cost neutrality of the Recreation and Culture guide by increasing advertising revenues
  - User fees - increase by the Consumer Price Index (CPI)
  - New tax account administrative fee increase
  - Recreation user fees increase – strategically align with market rates
  - Fitness initiation fee increase – align with industry standards
  - Library overdue fine increase
  - Parking fine increase
  - Telecommunication facilities on Town owned/managed land
  - Earlier tax installment dates

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Excellence through Efficiency and Effectiveness (E3)

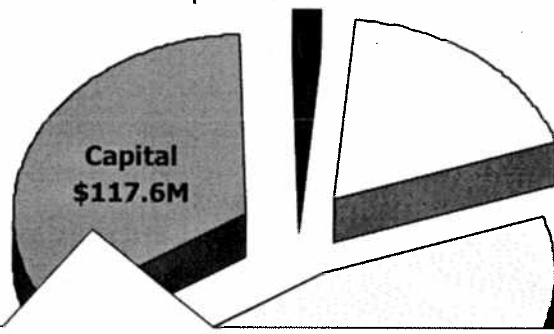
Process Improvement | Technology | Conservation | Centres of Excellence | Revenue Enhancements

Personnel reductions	$1.4M
Non-Personnel reductions	$1.5M
Revenue increases	$1.6M
Total	**$4.5M**

MARKHAM

2009 Budget Summary

Total Budget Recommended for Approval
$350.7 Million

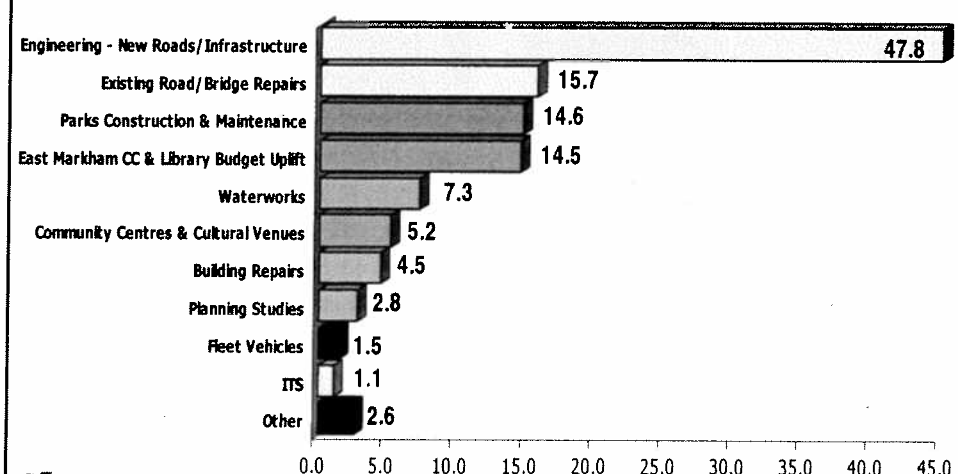


- Expenditures incurred to purchase, construct, replace, maintain, or upgrade assets such as land, buildings, infrastructures, or machinery and equipment

MARKHAM

2009 Proposed Capital Budget

Expenditure Types
Total $117.6 Million

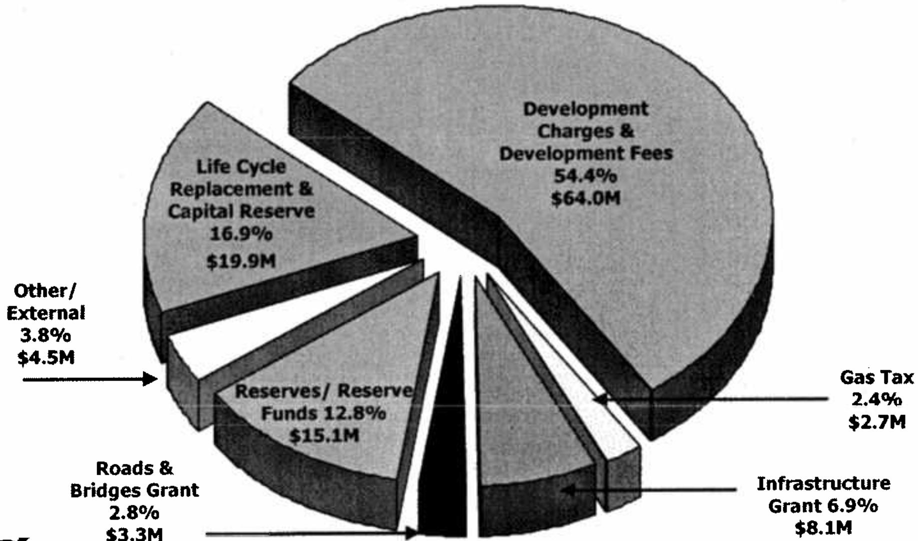


MARKHAM

2009 Proposed Capital Budget

Funding Sources

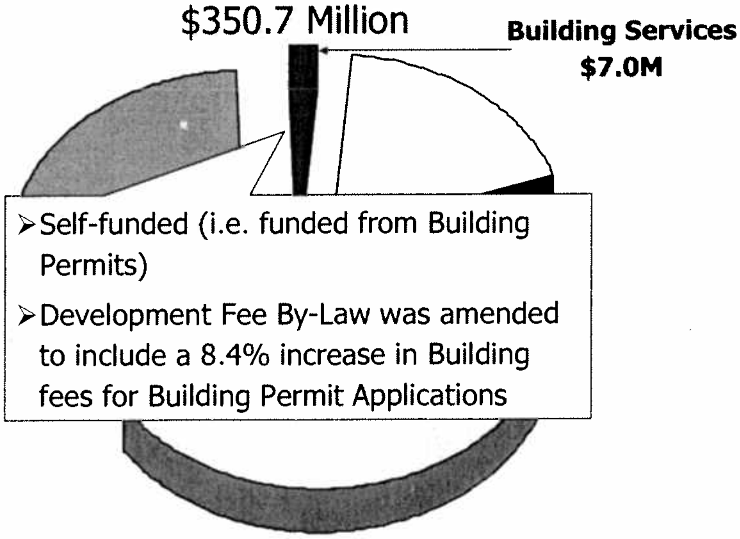
Total $117.6 Million



2009 Budget Summary

Total Budget Recommended for Approval

$350.7 Million

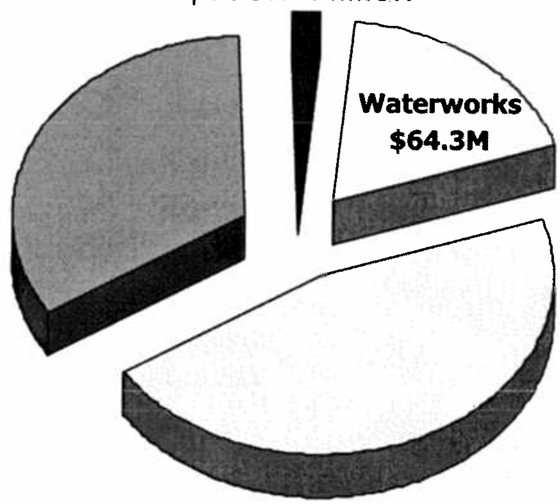


- Self-funded (i.e. funded from Building Permits)
- Development Fee By-Law was amended to include a 8.4% increase in Building fees for Building Permit Applications

2009 Budget Summary

Total Budget Recommended for Approval

$350.7 Million



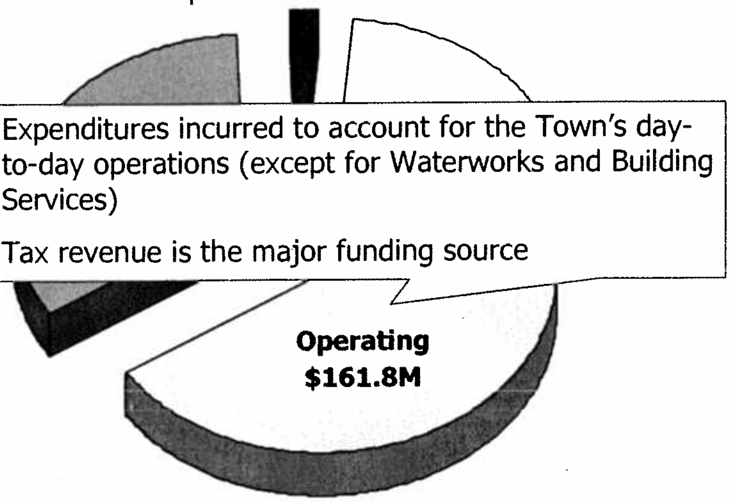
2009 Waterworks Operating Budget

$64.3 Million

- Waterworks is funded from water/wastewater revenues
- The Water & Wastewater Reserve Study was implemented in 2007 with the following purposes:
  - To address the ongoing replacement & rehabilitation requirements for the aging water & sewer systems
  - To ensure adequate funding in the Waterworks Reserve to sustain future replacement & rehabilitation requirements
- Effective January 1, 2009, Markham's water and wastewater rate was increased by $0.2371 from $1.7671/m^3 to $2.0042/m^3
- The increase of $0.2371 is comprised of two components:
  - $0.1117/m^3 wholesale water rate increase from the Region effective April 1, 2009
  - $0.1254/m^3 increase resulting from the Water/Wastewater Infrastructure Surcharge
- Impact to residential homeowner based on average consumption is $81.09 in 2009

2009 Budget Summary

Total Budget Recommended for Approval
$350.7 Million



- Expenditures incurred to account for the Town's day-to-day operations (except for Waterworks and Building Services)
- Tax revenue is the major funding source

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2009 Preliminary Operating Budget

Revenues ($ in Millions)
(Excl. Building Standards, and Waterworks)

	2008 $	2009 $	Increase/ (Decrease) $
Total Revenues	**158.04**	**161.80**	**3.76**
Assessment Growth (2%)			2.00
Investment Income			0.50
Hydro revenue allocated to fund the annual additional $0.5M contribution to capital program			0.50
Rental Income (8100 Warden & Esna Park)			(0.80)
Engineering and Planning Fees			(2.57)
Transfer from Reserves (Engineering and Planning & Design)			2.57
Other			(0.05)
E3 Initiatives			1.61
Total Revenue Increase			**3.76**

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2009 Preliminary Operating Budget

Expenditures ($ in Millions)

(Excl. Building Standards, and Waterworks)

	2008 $	2009 $	Increase/ (Decrease) $
Total Personnel	**91.83**	**93.79**	**1.96**
Existing Staff			2.93
Ramp-up (Cornell Fire Station, next Community Centre/Library)			0.39
E3 Initiatives			(1.36)
Total Personnel Increase			**1.96**
Total Non-Personnel	**66.21**	**68.01**	**1.80**
Contract Escalations			1.02
Growth related expenses (Roads, Parks, Maintenance & Repair, Waste, Street Lights)			0.87
Transfer to Capital			0.50
Winter Maintenance			0.46
Insurance Phase-In			0.22
Ramp-Up for the Canadian Sports Institute of Ontario			0.20
E3 Initiatives			(1.47)
Total Non-Personnel Increase			**1.80**
Total Expenditure Increase			**3.76**

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2009 Preliminary Operating Budget

Summary ($ in Millions)

(Excl. Building Standards, and Waterworks)

	2008 $	2009 $	Increase/ (Decrease) $
Revenues	**158.04**	**161.80**	**3.76**
Expenditures			
Personnel	**91.83**	**93.79**	**1.96**
Non-Personnel	**66.21**	**68.01**	**1.80**
Total Expenditures	**158.04**	**161.80**	**3.76**
Net Shortfall			**(0.00)**
Tax Rate Increase			**0.00%**

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Assessment and Property Taxes
Changes to Ontario's Assessment System

- Changes to take effect for the 2009 property tax year
- Changes include the following:
  - Introduction of a four-year assessment update cycle
  - Mandatory phase-in of assessment increases
- Market increases in assessed value between 2005 and 2008 will be phased-in over four years in order to provide an additional level of property tax stability
- Phase-in program does not apply to decreases in assessed value
- Full amount of a decrease will be applied during the 2009 tax year
- The change in assessed value and the phased-in assessment values for the 2009 to 2012 property tax years are listed on each property owner's 2008 Property Notice from MPAC

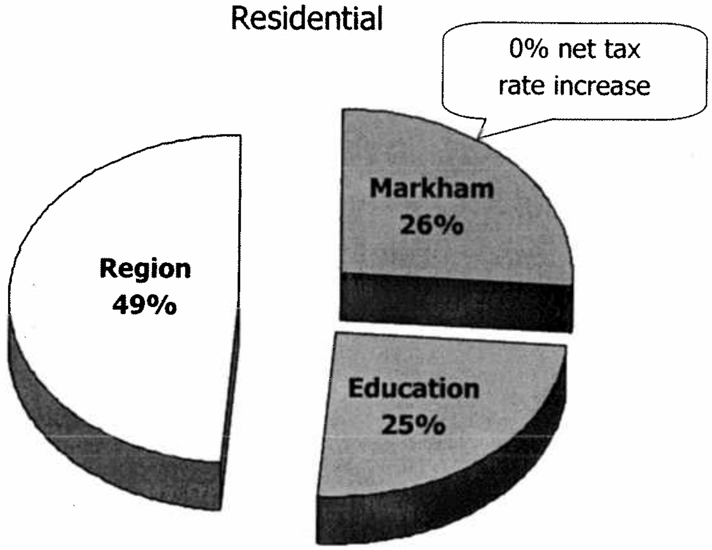
Assessment and Property Taxes
Changes to Ontario's Assessment System

- The average residential increase in assessment for the residential class for 2009 for Markham is 4.65% due to the reassessment
- Markham reduces the 2008 tax rate by 4.65 % to offset for the reassessment to ensure revenue neutrality
- If the reassessed value of a residential property increases by more than 4.65%, then the property will experience a tax increase due to the reassessment
- If the reassessed value of a residential property increases by less than 4.65%, then the property will experience a tax decrease due to the reassessment

Assessment and Property Taxes

Estimated 2009 Property Tax Distribution

Residential



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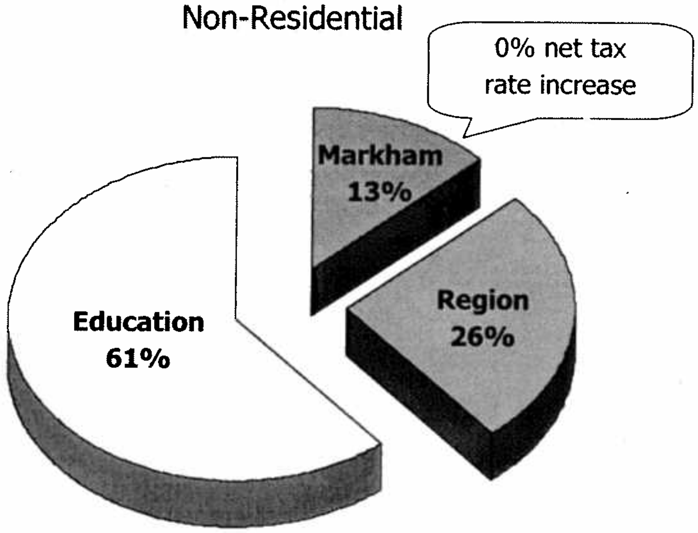
Assessment and Property Taxes

Estimated 2009 Property Tax Distribution

Non-Residential



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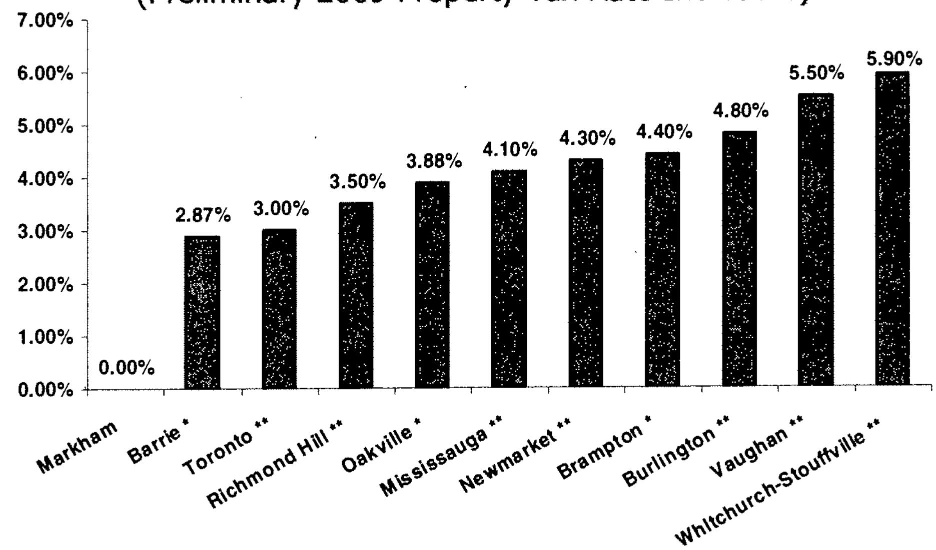
Tax Rate Comparison to Other Municipalities

(Preliminary 2009 Property Tax Rate Increases)



* Finalized

** Preliminary

Note: Toronto is projected to be between 2% and 4%

Vaughan is projected to be between 5% and 6%

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2009 Budget Summary Highlights

Fiscal Stewardship

- Financial Prudence
- Ramp-ups
- Service Levels
- Auditor General
- Reserve Studies

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2009 Budget Summary Highlights

Environment ($ in Millions)

➢ Storm water management strategy & maintenance	2.10
➢ Continuation of the pathways, trails & bike paths program (also relates to transportation & transit)	0.73
➢ Continuation of the green fleet program	0.37
➢ Conversion to Markham District Energy (MDE) connection at the Civic Centre	0.33
➢ Continuation of travel demand management (also relates to transportation & transit)	0.28
➢ Continuation of the Trees for Tomorrow initiative (Year 3 of 4)	0.25
➢ Green Print Community Sustainability Plan	0.25
➢ Annual top up of the Markham Environmental Sustainability Fund	0.18
➢ Waste management initiatives (continuation of the multi-residential organics program, community mailbox recycling, mission green at work & special events recycling)	0.16
➢ Green technology upgrades at the Centennial Community Centre	0.11
➢ Enhanced cultural practices	0.10

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2009 Budget Summary Highlights

Growth ($ in Millions)

➢ New parks construction	11.93
➢ Angus Glen Community Park ($4.43M)	
➢ Berczy Park ($2.90M)	
➢ Leitchcroft Community Park ($2.28M)	
➢ SE Community Centre Park (including access road) ($1.28M)	
➢ Box Grove, South Village Neighbourhood Park ($1.04M)	
➢ Growth management strategies	1.69
➢ Markham Centre studies	0.38
➢ Cornell Fire Station-design (also relates to public safety)	0.35

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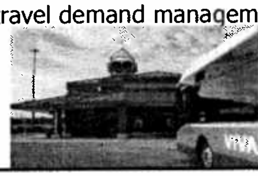
2009 Budget Summary Highlights

Transportation & Transit ($ in Millions)

➢ Rodick Road extension - Phases 2 & 3 (Miller to 14th, 14th to Esna Park)	12.33
➢ Enterprise Drive construction – Phase 2 (Rivas Road to Kennedy Road)	7.83
➢ Woodbine by-Pass construction (Lord Melborne to Woodbine)	3.98
➢ Main Street Unionville, south of Hwy 7 (road reconstruction, bridge rehabilitation, watermain construction and streetscapes)	3.70
➢ Illumination & sidewalk programs	3.50
➢ Bridges & culverts rehabilitation program	2.18
➢ Hwy 404 ramp extensions - Design (at Elgin Mills, Major Mackenzie Drive & Hwy 7)	1.63
➢ Intersection improvements	0.87
➢ Traffic control signals, traffic operational improvements & traffic studies	0.82
➢ Continuation of the pathways, trails & bike paths program (also relates to environment)	0.73
➢ Train anti-whistling project	0.32
➢ Parking management program	0.30
➢ Continuation of travel demand management (also relates to environment)	0.28



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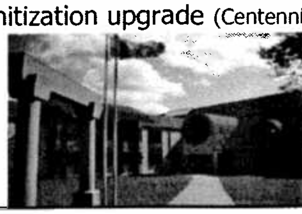
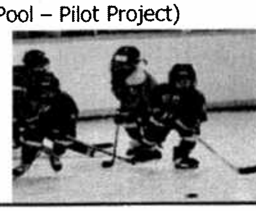
2009 Budget Summary Highlights

Service Levels ($ in Millions)

➢ Roads rehabilitation program	8.29
➢ Facility improvement program at Community Centres, Libraries, Fire Stations, Civic Centre and Cultural Venues	2.81
➢ Watermain construction and replacement program	2.50
➢ Thornhill storm sewer upgrades – Phase 1	2.00
➢ Glynwood surcharge sewer construction	1.10
➢ Crosby Community Centre (arena refrigeration equipment replacement)	0.80
➢ Tennis courts resurfacing	0.45
➢ Milliken Mills soccer dome field replacement	0.25
➢ Permanent public washrooms	0.20
➢ Pool sanitization upgrade (Centennial Pool – Pilot Project)	0.13





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2009 Budget Summary Highlights

Parks, Recreation, Culture & Library Master Plan/Public Safety
($ in Millions)

- East Markham Community Centre – budget uplift 14.50
- Varley Art Gallery Expansion 2.58
- Cornell Fire Station-design (also relates to growth) 0.35

Diversity

- Accessibility program & training 0.29
- Continuation of the Diversity strategy & competence training 0.10
- Language Line Service
- Career Edge Program

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GFOA Awards

- **Distinguished Budget Presentation Award**
  - This is the eighth consecutive year that the Town of Markham received this award from the Government Finance Officers Association (GFOA)
  - To receive this award, a government unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and a communications device
  - In addition to receiving the budget award, the Town of Markham received the Special Performance Measures Recognition. Out of 1,100 participants, there were only 22 recipients of this special recognition
- **Canadian Award for Financial Reporting**
  - This is the seventh consecutive year that the GFOA has presented this award to the Town of Markham
  - This award provides recognition for excellence in governmental accounting & financial reporting and represents a significant accomplishment by a municipal government and its management

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Questions and Comments

THANK YOU FOR ATTENDING THE TOWN OF MARKHAM'S PUBLIC INFORMATION MEETING

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